

Exhibit F – Leverage

City of Tuscaloosa, Alabama

File Name: ExhibitFLeverage

Understanding that creating a model city of resilience requires commitments from various stakeholders within the community, the City has secured a number of firm commitments that support the activities of the overall proposal. The model resilient City is not made up of single standalone elements but rather elements that work in concert with one another. Creating a model neighborhood that places individuals in neighborhoods that are supported by schools that are performing well, businesses that are thriving, transportation systems that are viable and feasible, utilities that are effective for the long-term, and access to broadband technology will yield a neighborhood that can thrive and demonstrate a sustainable resilient life. The City recognized that it was important to develop a SMART Plan that brought these necessary elements together and integrated them all into a highly functioning environment.

While this plan took on the complexities of gathering a number of community partners we recognized that if the plan was going to be effective it would not only require understanding and implementation of the plan but also would require others besides the applicant to have made financial commitments. Therefore, the leverage contained within this application demonstrates a community and regional acceptance and support for the overall plan. This plan requires a multi-disciplined approach and it likewise requires a multi-discipline of funders. This plan requires private developers to support housing and economic development; a chamber of commerce that serves not only the Tuscaloosa community but all of West Alabama to partner with us in finding businesses that can revitalize the community and get small businesses back into our impacted community; the plan required the Alabama Department of Transportation to commit to transportation projects that will support the connectivity aspects of the plan by providing reliable, assessable and alternate forms of transportation; the plan required our school system to take a hard look at the programs offered at each school within the system and to determine if its plan

will allow students equal opportunities or if students were limited in learning due to their address; the plan required our local university to partner with us and use the research and development programs that they are recognized nationally for in a manner that could support us in measuring our projects as well as committing those works as leverage. When we began to see the partnerships develop we then realized that this plan through those partnerships would not only create a great Project highlighted by activities but it would also create a model that other communities could replicate through the formation of partnerships at any level to bring about a model resilient city.

Attached you will find firm commitments demonstrated through letters signed by the authorized representative of each entity and we are extremely proud to bring to this Project over \$619 million of leverage. (See Attachment B Letters of Commitment).